



UNIVERSITY OF  
CAMBRIDGE

Department of Land Economy

# Environmental land management: connecting ecosystems and agricultural economics

Ian Hodge

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# Environmental land management: connecting ecosystems and agricultural economics

- An environmental land management system
  - Setting reference levels
  - Focus on places: an architecture for governance structures
  - Procurement: finding a price
  - Adaptive governance
  - Longer term aspects:
    - securing investments,
    - promoting financial discipline
- Conclusions



# 1. Setting a reference level and a ‘good practice’ standard

- Loss of cross-compliance leverage
- Shifting demands on environment and judgements on ‘good stewardship’
- Historic shifts: SSSIs & water quality
- Future challenges: GHG emissions and carbon in soils
- Present opportunity:

*Are ‘public goods’ really ‘private goods’?*

*Are ‘public goods’ really avoided ‘bads’?*

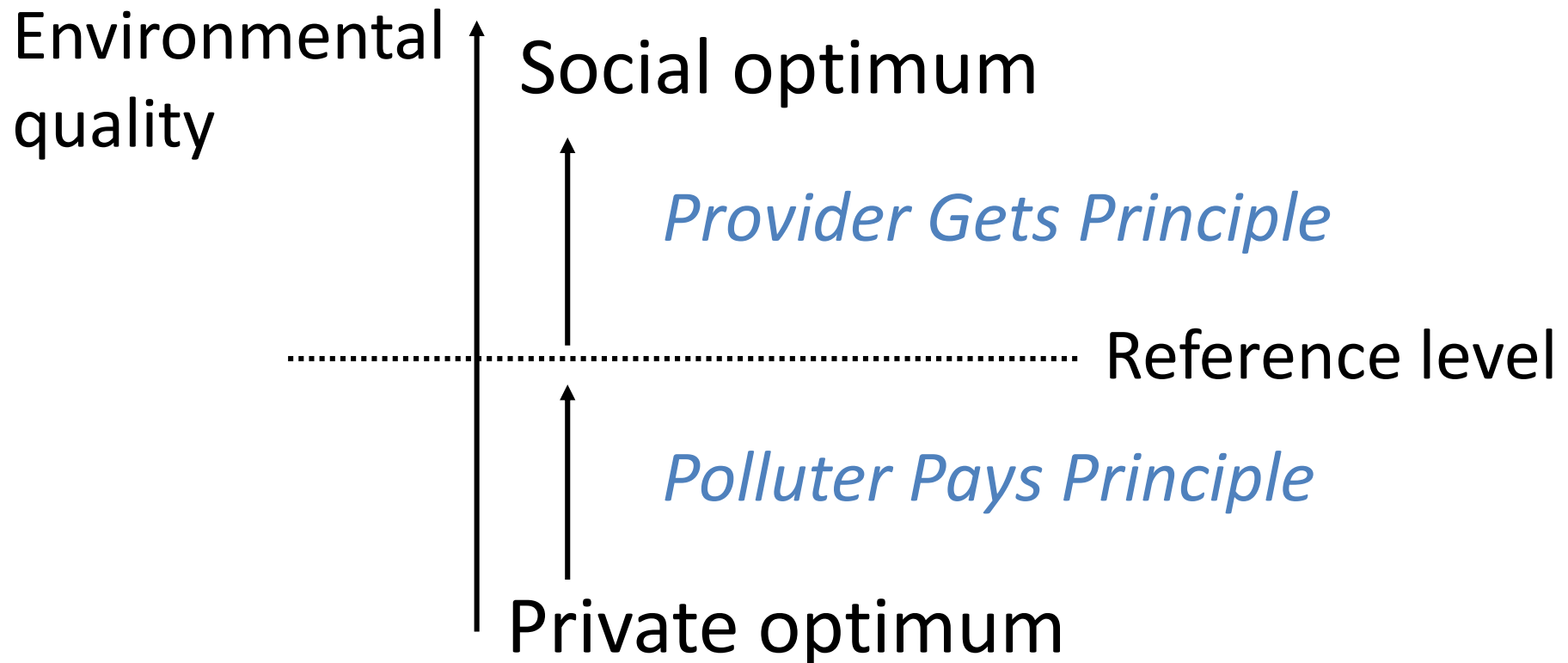


# 'Public goods' in 'Health and Harmony'

- 'Could include':
  - Improved soil health
  - Improved water quality
  - Better air quality
  - Increased biodiversity
  - Climate change mitigation
  - Enhanced beauty, heritage and engagement with the natural environment
  - World-class animal welfare
  - High animal health standards
  - Protection of crops, tree, plant and bee health
  - Improved productivity and competitiveness
  - Preserving rural resilience and traditional farming and landscapes in the uplands
  - Public access to the countryside
- But not mentioned:
  - Flood control
  - Food security
  - Rural employment



# The reference level of property rights

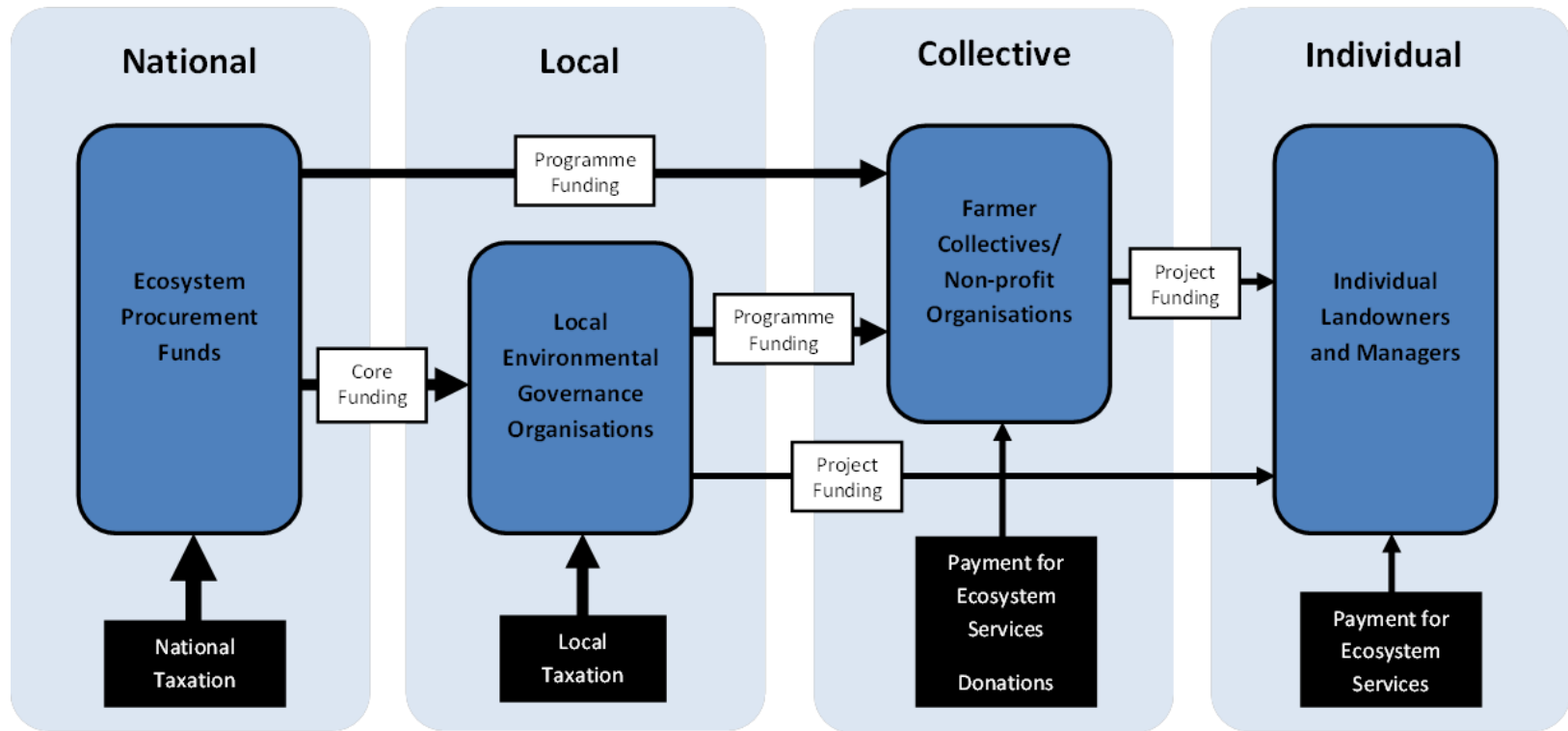


## 2. Focus on places: an architecture of governance

- Objective to maximise social returns to land
- The centre cannot know best at local level
  - Local physical, economic and social contexts
  - Direct costs and opportunity costs of provision
  - Economies of scope and co-benefits in ecosystem delivery
- Limits to valuation and ability to convey value information across scales
- Subsidiarity: devolving decisions to those most affected
- Re-emphasising deliberative dialogue
- Local Environmental Governance Organisations



# An architecture of ecosystem governance



# Local Environmental Governance Organisations (LEGOs)

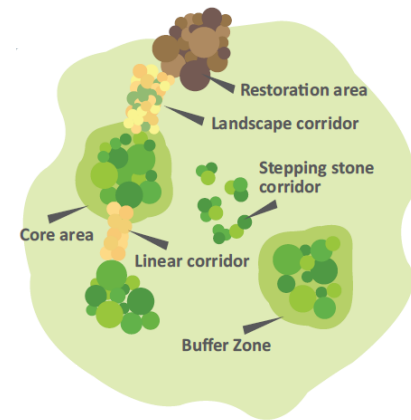
- Responsibility for ecosystem sustainability and ecosystem delivery at local level
- ‘Owner’ of the ecosystem: Social residual claimant
  - Acts as trustee for local community
  - Represents local values and ecosystem demands
  - Fills in gaps from national policy
- Administers local procurement fund





# Collective and partnership supply: economies of scale

- Largescale conservation e.g. clusters
- Scheme-making within local areas
  - Flood control, peatland restoration, catchment water quality, rewilding ...
- Supported by intermediaries and facilitation (eligible for public funding where enhance ecosystem outcomes)
- May be co-funded by government and beneficiaries



# 3. Procurement: Finding a price

- Not the social value of the public good output or income foregone
- Procurement approach: marginal cost of delivering outcome
- This supports loss-making farming where needed to generate public benefit
- Land managers' bids include Willingness to Accept (cf US Conservation Reserve Program)
- Incentives for co-ordination and partnership



# Integrating across ecosystem services: economies of scope

- Integration amongst ES by land managers
  - They have best information
- Individuals and collectives hold portfolios of ES delivery contracts
- Tendering towards marginal cost for incremental delivery
- Collectives hold contracts through longer-term programmes



# 4. Adaptive governance of social-ecological system

- Uncertainty (ignorance) on outcomes from ecological and institutional interventions
- Reliance on natural and social capital (partnerships bringing entrepreneurship, skills, resources)
- Collaboration established through formal contracts and trust
- Interventions as experiments: monitoring, assessment and feedback



# 5. Securing investments in natural and social capital in the longer term

- Short term planning in Pillar 2
- Fluctuations in agricultural returns
- Long term investment in ecological restoration
- Time taken to build partnerships/ social capital
- Need for secure institutional underpinning
  - Legally robust partnerships
  - Non-profit and public land ownership
  - Conservation covenants

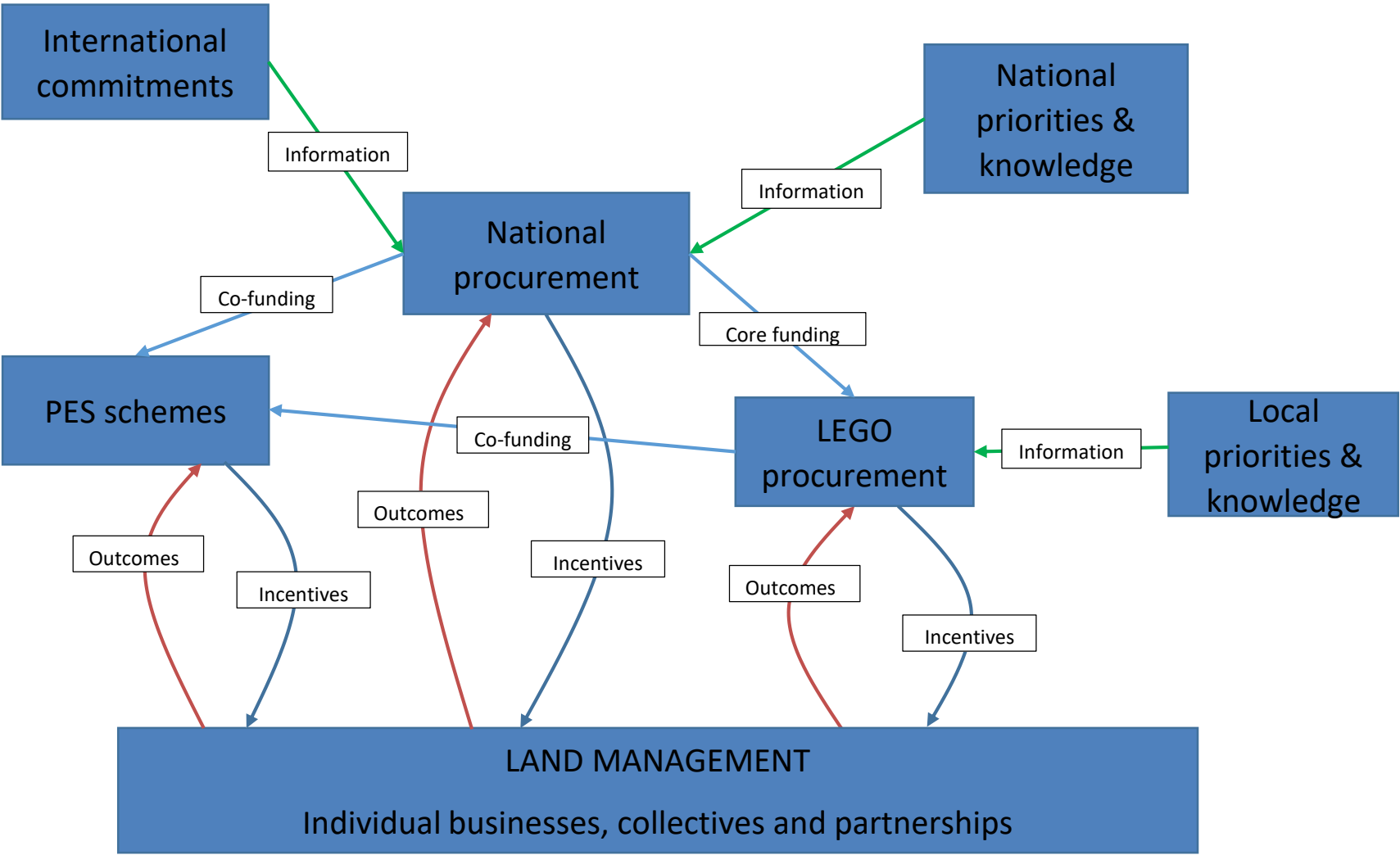


# 6. Reconciling financial discipline and long term governance

- Short-term competitive projects for financial discipline, but:
  - Creates need for (new, artificial) targets (ex ante)
  - Success judged against those targets (ex post)
  - Transactions costs of regular competitive application
- Ecosystem restoration is long term with uncertain outcomes, need:
  - Freedom to allow ecological and social systems to develop
  - Time and opportunity to experiment, learn and respond
- Programme funding
  - Building longer-term relationships between funders and fundees
- Qualitative reviews of progress for accountability



# Social rural land management system



# Implications

- Accept limits to centralised decisions: greater emphasis on governance structures to form and reveal values and determine and implement plans
- Promote co-ordination and engagement amongst landholders and other stakeholders to achieve economies of scale and scope – local scheme-making
- Longer term funding programmes in support of natural and social capitals
- Judge performance by qualitative judgement as well as cost-effective metrics





# Further work

- Mapping and co-ordinating networks of local groups across different ES
- More research and development on governance approaches
- Refining competitive funding mechanisms for procurement at marginal cost
- Developing approaches to longer term programme funding and qualitative assessment
- Understanding potential and limits of PES schemes, risks of crowding out, etc.

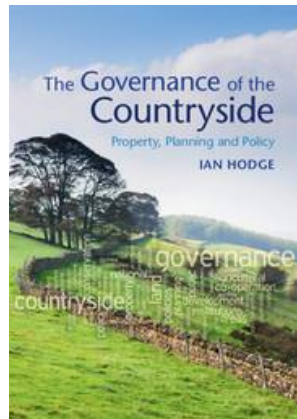


# Conclusions

- Longer term vision for a ‘social land management system’ but set direction now
- Develop governance institutions over time
- Build on local stakeholder groupings
- Develop procurement schemes
- Optimal intensity of governance depends on values and degree of competition over local natural capital



Ian Hodge  
idh3@cam.ac.uk



Cambridge University Press  
2016

## Envisioning a British Ecosystem Services Policy

### Policy Brief on an alternative approach to rural land policy after Brexit

David Gawith and Ian Hodge  
Department of Land Economy  
University of Cambridge

May 2017

#### Key Points

- Brexit creates a unique opportunity to improve agricultural policy. Policy must have a clear vision of a new direction from the outset.
- An ecosystem approach to rural land policy can address many of the problems the CAP and demonstrate substantial public benefits.
- The fundamental objective of a British Ecosystem Services Policy (BESP) would be to secure the long term social value delivered from ecosystems in the UK.
- Under a BESP, subsidies to farmers would be selectively reduced, and environmental goods and services would be purchased directly from those best placed to provide them.
- At a national level, a BESP would provide a strategic approach and oversight for the procurement of ecosystem services.
- A BESP would encourage the establishment of Payment for Ecosystem Services (PES) schemes.
- A BESP would establish national procurement funds to purchase ecosystem services that are not amenable to PES schemes.
- At a local level, a BESP would create governance structures to support local priorities and co-ordinate the delivery of ecosystem services.
- Funding would be allocated on a competitive basis and available to a wide range of stakeholders.
- Development of a BESP would require considerable political, technical, and bureaucratic resources, however the benefits of a BESP would likely substantially outweigh its costs over time.
- Some farmers would lose from the removal of direct subsidies, however a BESP would also provide opportunities for diversification and ease entry into the sector.



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Policy brief: “Envisioning a  
British Ecosystem Services  
Policy” 2017

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